

Frank Gnegel

Can We Get Rid of That?

Mass Deaccession of Collection Items



Disposal of collection items in a dumpster | **Telecommunications Collection of the Higher Postal Directorate Dusseldorf, 2001**

Sustainable Collecting: Curatorially Motivated Disposal

- Deaccessioning is essential for a sustainable collection management
- Collections containing objects no longer appropriate to the museum's mission are a burden for the future
- Deaccessioning is a way to develop and strengthen a collection
- Re-evaluating earlier accessioning decisions:
 - Identifying objects which would not be accepted today
 - Objects which should never have been collected



Attitudes Towards Deaccessioning Are Changing

- ICOM Code of Ethics: “...there must always be a strong presumption against the disposal of objects”
- AAM Code of Ethics: “Museums must remain free to improve their collection through selective disposal...”
- Problem for Museums of Technology:
 - Mass production society produces huge amount of potential museum objects
 - Not the one-of-a-kind artworks provide the most deaccessioning dilemmas
 - Main problem is bulk disposal of mass produced objects with a low financial value

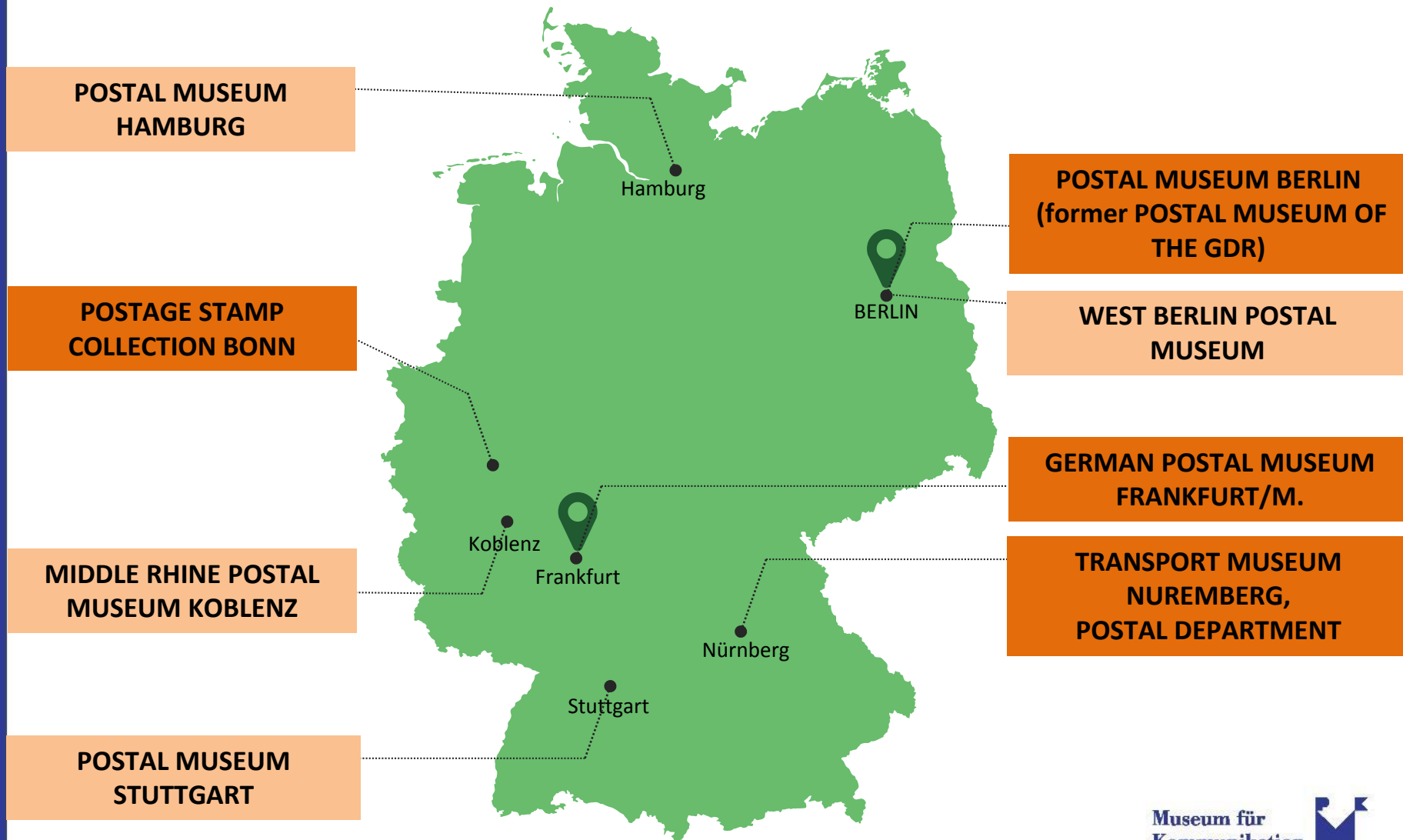


Privatization of the Federal Mail in 1995: *Establishment of the Museum Foundation Post and Telecommunications (MSPT)*

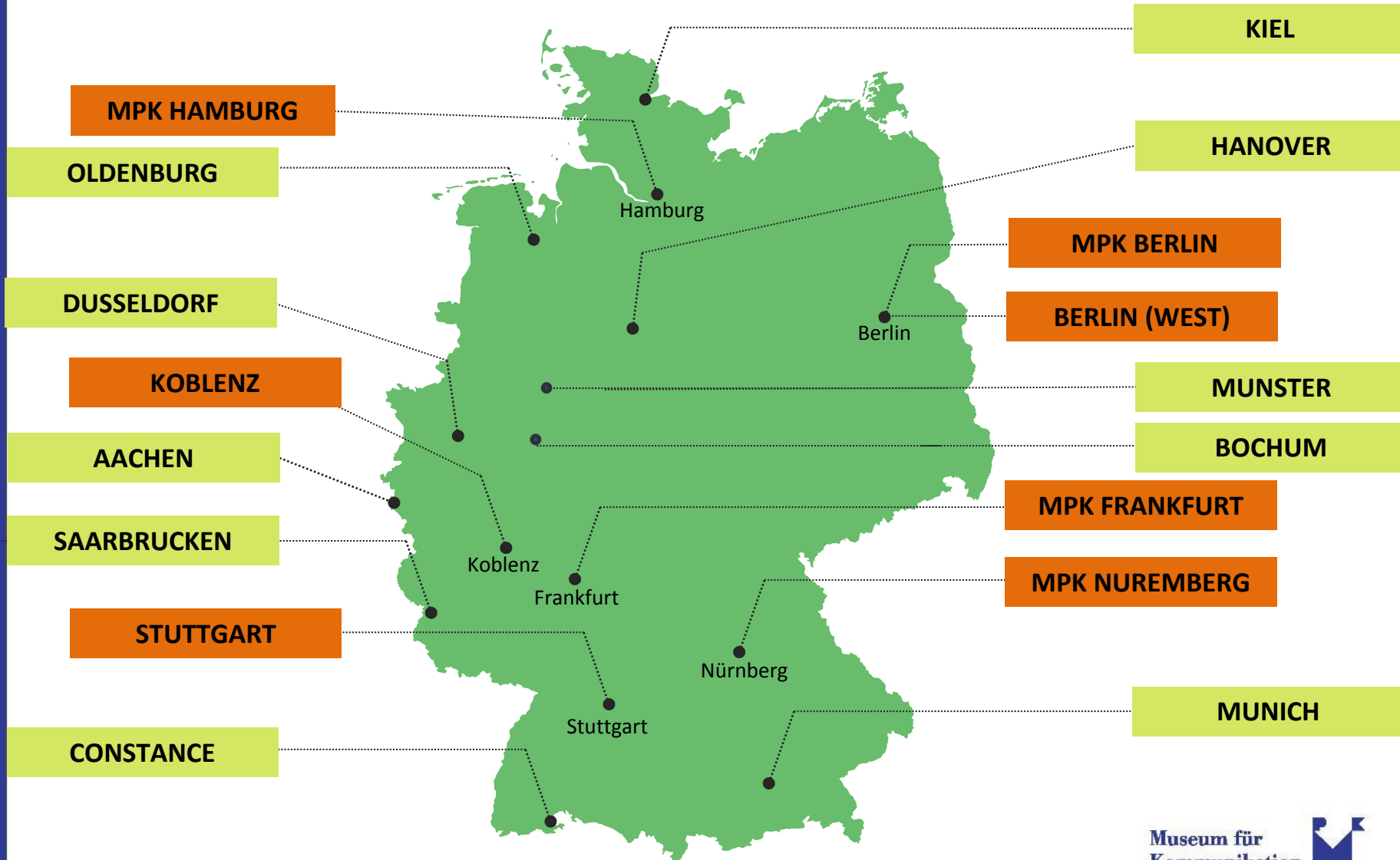
- Privatization of German Federal Mail in 1995
- Museums converted into a foundation under public law
- Process of concentration among the postal museums started
- Until 2005, the collections of five postal museums and about 20 other postal collections had to be dissolved
- During ten years, several 10,000 objects had to be moved and several 1,000 objects had to be disposed
- Today, several 10,000 objects are still waiting to be reappraised
- Subsequently, many 1,000 objects still have to be deaccessioned

Museum Foundation Post and Telecommunications

Museums Existing in 1995



Museum Foundation Post and Telecommunications *Museums and Larger Collections in 1995*

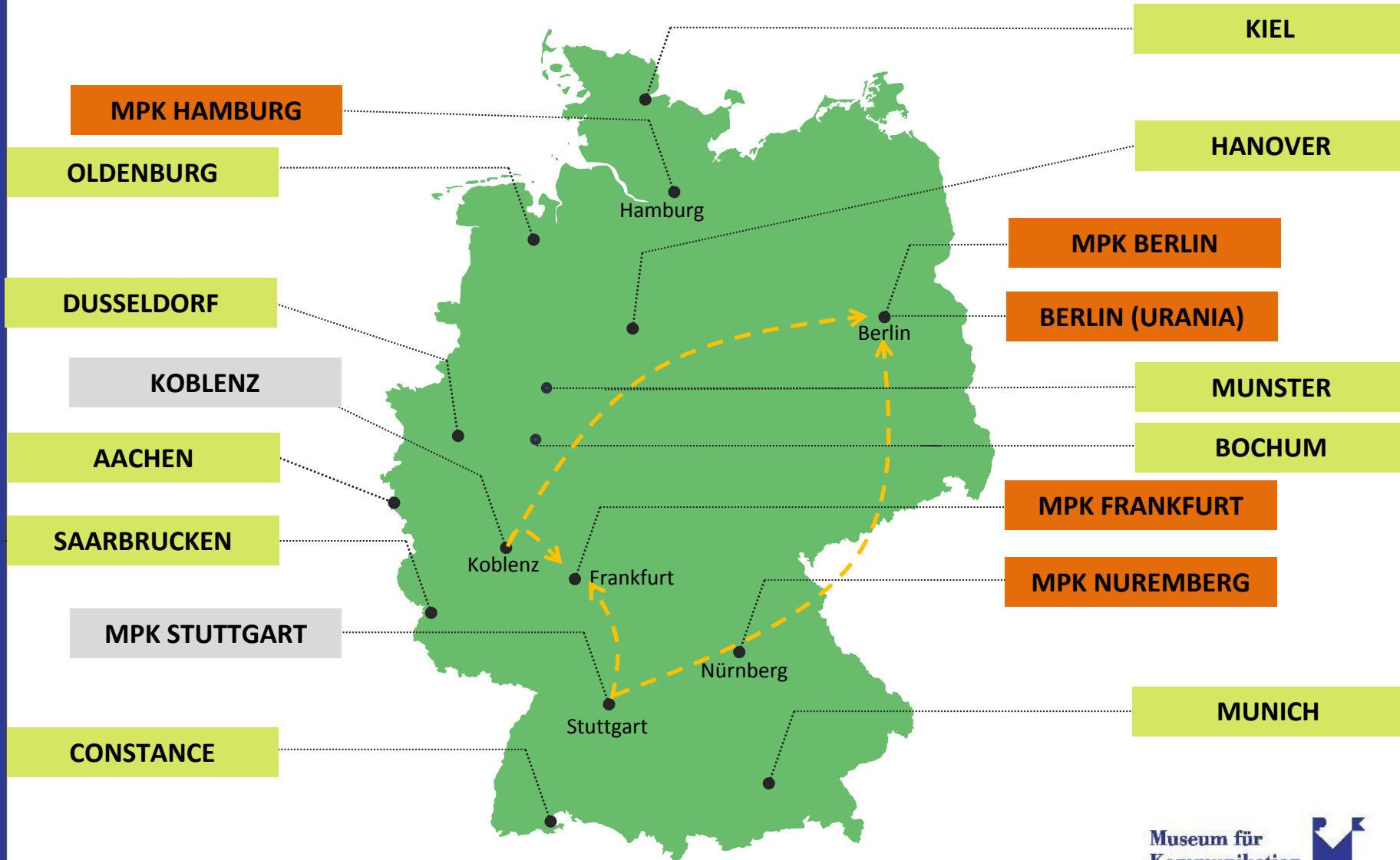


Privatization of the Federal Mail in 1995:

Establishment of the Museum Foundation Post and Telecommunications (MSPT)

- Federal Act for Establishing a Museum Foundation Post and Telecommunications (PTStiftG) § 3:
"All assets of the Federal Mail ... which serve museum purposes (collection items, postage stamp archives and other property) shall be transferred to the Foundation"
- This definition included not only the then existing museums
- Theoretically, the Museum Foundation became legal owner of all historical objects within the former Federal Mail effective from January 1st, 1995
- Regardless of where they were located (in two now private companies with 40,000 buildings and properties and 600,000 employees)

Closure of the Regional Museums 1995



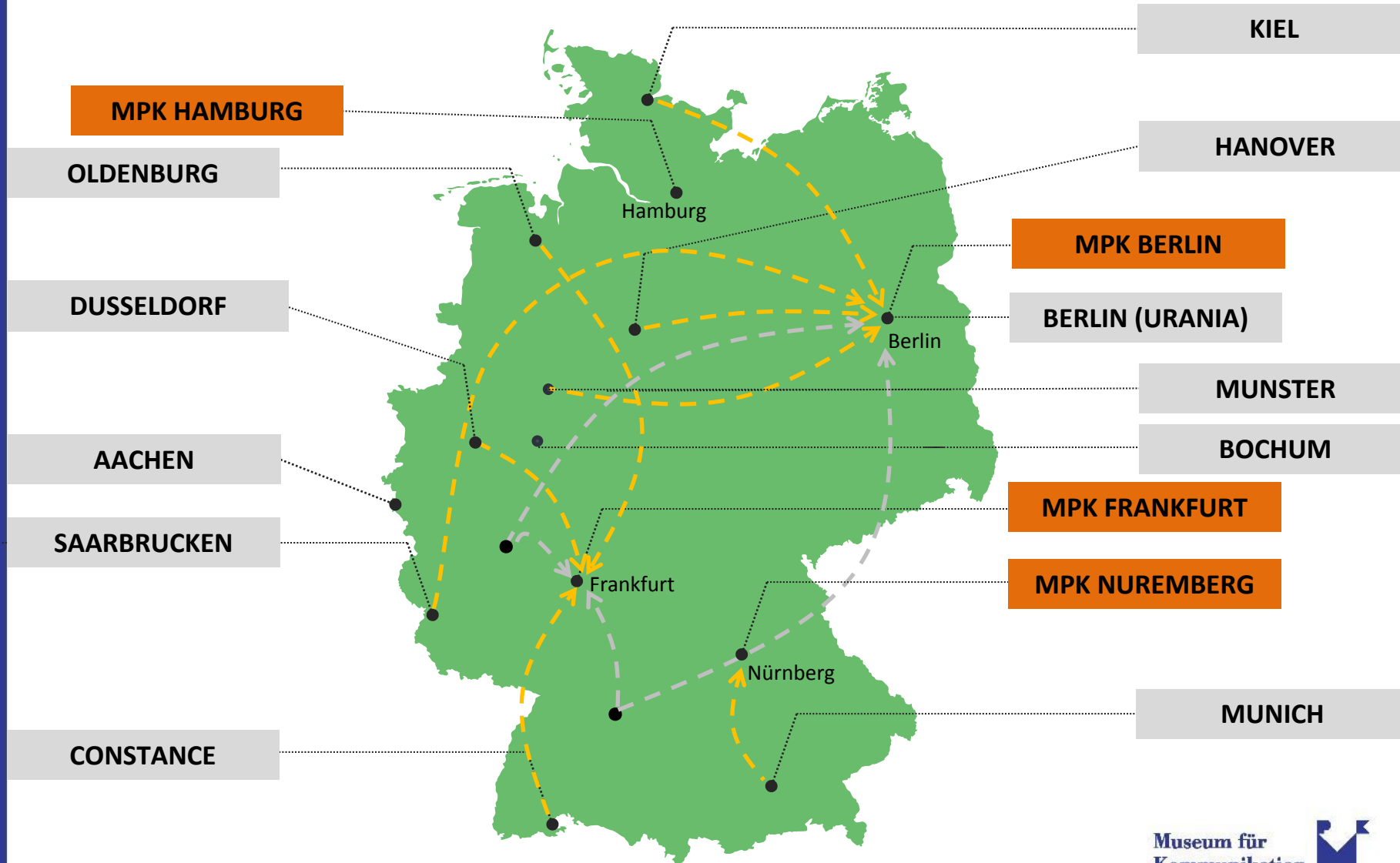
Closed Museums | *Postal Museum Koblenz*



Closed Museums | *Museum of Communication Hamburg*



Dissolution of the Regional Collections 1995 - 2001



Dissolution of a Larger Collection: *Telecommunications Collection of the Higher Postal Directorate Dusseldorf*



Dissolution of a Larger Collection

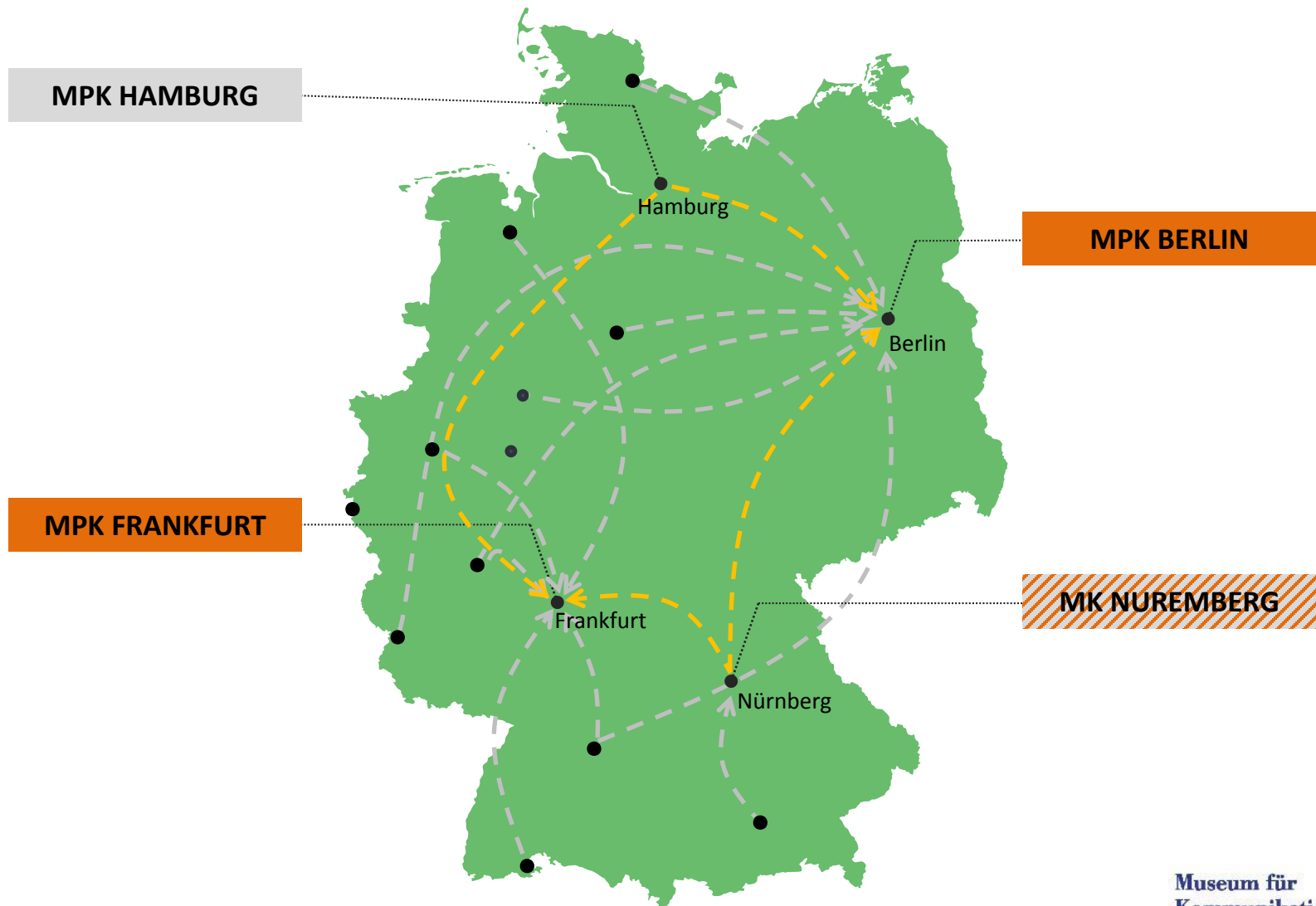
Telecommunications Collection of the HPD Dusseldorf



Problems with the Newly Inherited Collections

- They weren't really museum collections
- Even at "real" museums like Koblenz or Stuttgart, there were no curators, but only postal staff
- They had no collection plan and no coordination
- Driven by the idea of rescuing old technology
- The single object was only a replaceable example of a technical development or a design
- All of the collections amassed exactly the same sort of mass-produced objects
- No inventory, no records, no documentation
- Provenance of the objects largely unknown
- Preferably mint objects were collected, often overly restored with traces of use erased

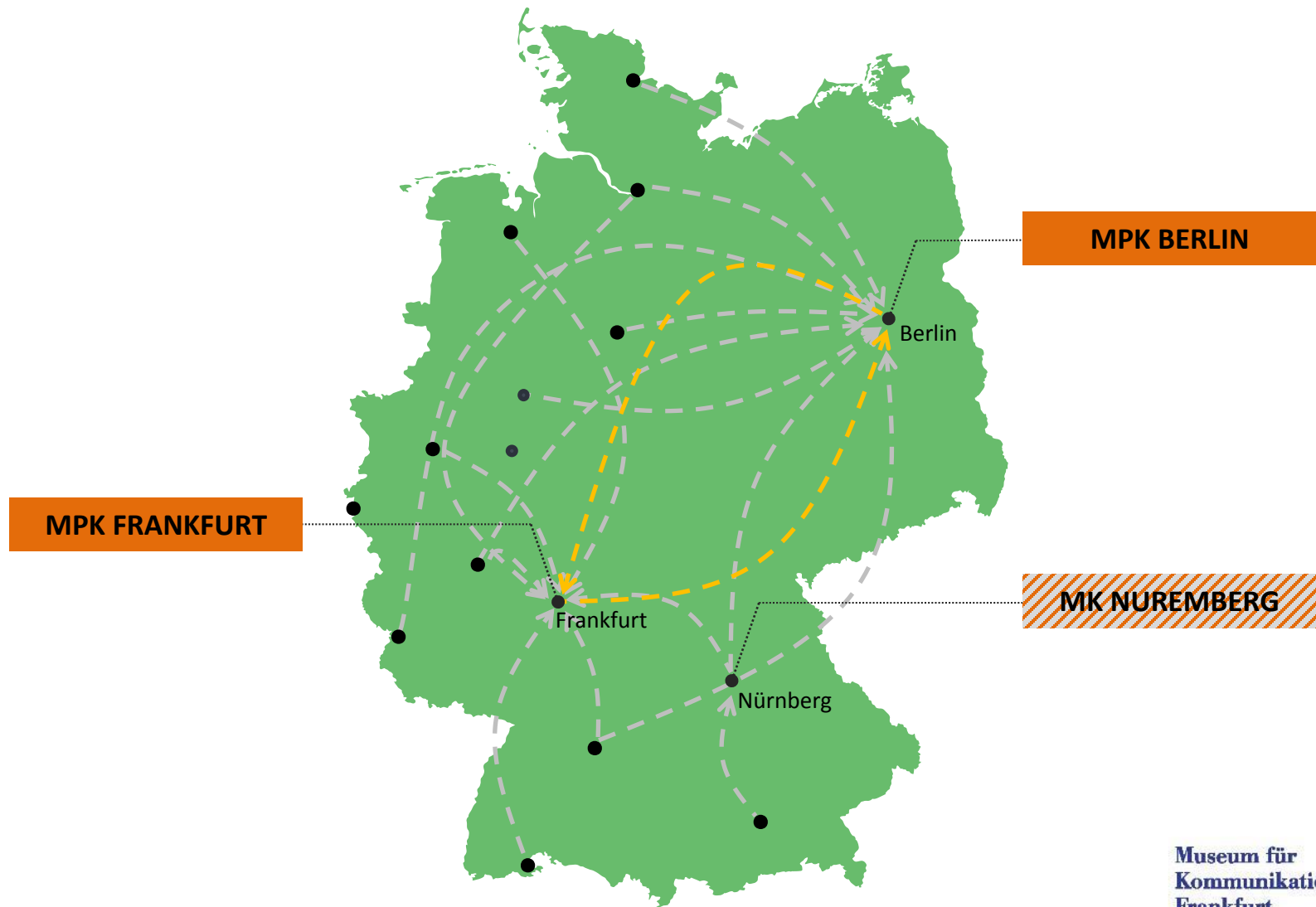
Dissolution of the Museum in Hamburg and of the Collection in Nuremberg 2003 - 2005



Creation of Collection Focal Points in 2004

Frankfurt: History of Telecommunications and Media

Berlin: Postal History and Logistics



Our Major Problems:

- **Huge quantities**

During the ten years between 1995 and 2005 about 600,000 objects were moved

- **Time pressure**

The storage rooms not owned by the foundation had to be cleared at short notice

- **Lack of human resources**

Although the museum was well-staffed, standard procedures would have required an unrealistically large workforce

- **No framework**

In Germany, deaccession guidelines didn't exist at that time.
No best practice solution



Deaccession of Collections

Development of the Discussion in Germany

- The advice „take everything with you and decide later“ was no option
- When we started with the majority of deaccessions in 1999, the idea was largely tabooed in the German museum community
- 2004 position paper of ICOM Germany and German Museum Association DMB:
"... on principle, any kind of cession of collection objects contradicts the mission of the museums."
Only in exceptional cases "under special circumstances it may be reasonable for a museum to dispense single objects".
- When the guideline "Sustainable Collecting" was published by DMB in 2011, we already had done with most of the disposals

Our Pragmatic Approach:

- Everything potentially valuable has to be transferred to Frankfurt or Berlin
- The excess of objects must be reduced to a reasonable quantity by disposing of historically worthless items on site
- By any means, avoid irreversible mistakes

Objects Disposed on Site:

- Doublets within the local collection
- Objects of which there were several copies in Frankfurt or Berlin
- Large objects, switching and transmission technology, that already were in our collections at least once

Objects Transferred to Frankfurt or Berlin:

- All objects that we didn't have in our collection
 - Objects that could not be identified
 - Objects with traces of use or a known provenance
 - Historical valuable or possibly expensive, even if plentiful in stock (everything before 1920, everything > 200,- €)
 - Objects which were probably better preserved than those already in the collection
-
- **The overwhelming majority of objects was transferred**
 - **Approximately 25% were disposed of on site**
 - **Almost exclusively objects built after 1945**



Ethical Problems:

- **We decided which objects should be regarded as worthless**
- **No other museums were offered any of our objects**
- **No documentation of what was thrown away**

But ...

- **Only accessioned objects can be deaccessioned**
- **Technically, we only disposed of items that belonged to us but had not been accessioned (non-accessions)**



The Weeding Process

Marking of Entire Shelves and Cabinets



Deaccessioning | Museum of Communication Hamburg, 2005



The Weeding Process

Marking of Single Objects



Deaccessioning | Museum of Communication Hamburg, 2005



The Weeding Process

Separation in Piles of Mixed Lots

Deaccessioning | Nuremberg, collections storage Allersberger Straße, 2004



The Weeding Process

End of the Line: Disposal

Deaccessioning | Museum of Communication Berlin, before relocation to Frankfurt, 2004



After the Disposal: Uncompleted Tasks

- Result of the consolidation process: excess of objects continues to be a problem
- Reasons: taking along all unclear objects; objects with traces of use, more valuable objects and well-preserved objects



After the Disposal: Uncompleted Tasks

- Within our collection not the unique specimen, but the plentiful object is standard
- This even applied to large objects, vehicles or stagecoaches
- Typical items like telegraphs, telephones or uniforms are identically available dozens of times and more



After the Deaccession: Uncompleted Tasks

- Currently, 15% to 30% of the objects can't be justified by the collection plan
- Within 10 years, several 1,000 objects will have to be deaccessioned



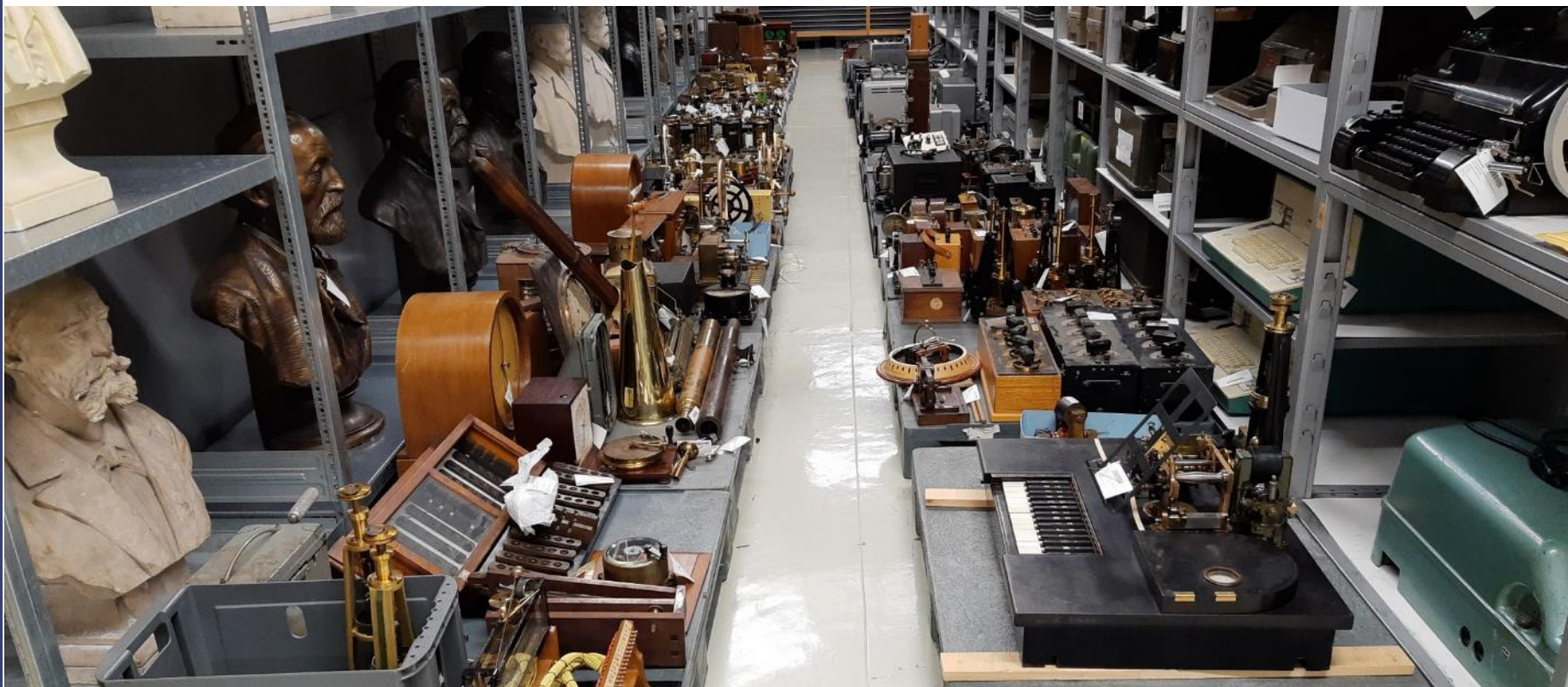
Example: Telegraph Collection

- Oldest part of the collection with an above average rate of historically and financially valuable objects
- In 2019 about 2,100 objects were reappraised
- 310 objects were deaccessioned (15%)



Example: Telegraph Collection

- All 310 objects were offered to the museums of the Technical Museums Section of the DMB
- 180 objects (58 %) will be transferred to other museums
- 18 of the remaining objects will be given to private collectors, 102 substandard objects will be disposed of



Sustainable Collecting in the Museum Foundation Post and Telecommunication

- The example of the MSPT can not be transferred to other museums
- Without the disposals, the MSPT would have become defunct
- Ongoing deaccessions are necessary to secure the future of our collection
- Deaccessions strengthened the quality of our collection
- Deaccessions helped to limit the costs for storage and documentation